EAF LLC ...a fusion of engineering & art www.eaf-llc.com 399 Blackfoot Street

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Blaine R. Bateman, President

Blaine R. Bateman: Principal and President. We provide analysis and insight for investment, M&A, business plans, expansion/globalization, new markets, and more. What can we add to your business?

Recent projects:

- Developed M2M opportunity analysis for investment decision for engineered materials company
- Managed cloud-based IoT software platform launch for FTSE 250 Company
- Managed strategic initiative to train tech sales teams to value sell for \$1B tech company
- Helped small-cap component company develop strategy to double available market
- Strategic analysis of market adjacencies for Fortune 1000 tech company

Background, Blaine R. Bateman. Over 30 years of technical, analytical, and cultural experience in the US, China, Taiwan, Japan, Korea, Malaysia, Singapore, UK, Germany, France, Sweden.

Analysis & Strategy

- Retained by \$0.5B technology Division and developed strategy to add higher profit growth through consolidation of specific parts of the industry value chain.
- Helped Fortune 1000 Materials Company evaluate opportunity in RF applications.
- Consultant/project leader for London headquarters and two Divisions of multi-national Electronics Firm developing strategic plans, market analysis, and portfolio analysis.
- Global responsibility for growth strategies especially in Automotive and Wireless Telecom for \$1B Electronic Component Company.
- Led due diligence for \$90M acquisition of Infrastructure Antenna Company and formation of infrastructure antenna systems business unit.
- Developed business plan for Telematics culminating in \$90M acquisition of Automotive Antenna Company and creation of Telematics business unit.

Analytics

- Developed Activity Value Mapping[™] tool to evaluate strategy of business units.
- Led development of data blending tools & metrics with vertical market data, OEM proxies, and sales performance.
- Drove standardization of market data and analysis. Improved analytics data accuracy from < 50% to > 90%.
- Market share analysis using both direct measures and indirect proxy models.
- Developed Monte Carlo approach for estimating risk in sales forecasts.

Product Development

- Led Agile-development team and launched end-to-end M2M software analytics platform for Class I Railroads in 18 months.
- Detailed reverse-engineering analysis of antenna BOMs for strategic adjacency analysis.
- Ran product development and R&D for Telematics, 802.11, Bluetooth, and WAN products for \$200 M Antenna Company.
- Generated 20+ patent applications; launched 100+ programs in 42 months.
- Managed design and qualification of aftermarket XM Radio antenna.
- Led launch of Telematics manufacturing in Shanghai to win GM business.
- Released over 50 products/15 product lines in 27 months for startup RF/Antenna Company.
- Created industry-first validation guide for Total Organic Carbon analyzer, then developed customer validation program as a profit center within company.

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Quality & Operations

- Increased antenna production 400% with ARO reduction from >8 weeks to 4 weeks in fast-growing Startup.
- Launched production in Mexico, China, and Malaysia at both contract and owned sites.
- Qualified new products with General Motors, Qualcomm, Ericsson, Visteon, Siemens VDO, AT&T, Motorola, and others.
- Transferred magnetic storage product to licensee NEC in parallel to startup in China for disk-drive startup.
- Managed material planning, quality, logistics, and suppliers supporting pilot production.
- Corporate Quality spokesperson for key OEM customers including Dell.
- Implemented ISO 9000 quality system in Instrument Startup Company to achieve registration in less than 9 months.
- Led Instrument Company through first-ever audits by pharmaceutical customers.
- Increased final QC throughput 5X using quality-management approaches.
- Created and trained service unit as formal group within Company to meet customer demands.

Research/Technical

- Managed research as Chief of the Chemical Engineering Division, NIST (US DoC).
- Led C++ development for FEA model of chemical vapor deposition (CVD) reactor.
- Invented generation of $O_2^{1\Delta}$ from solid state for 25 kW laser (Air Force COIL program).
- Wrote large-scale real-time data acquisition/control software for National flow laboratory.
- Implemented software error propagation in database for National Flow Metering Standard.
- Bench work in biotechnology, cryogenics, fluid dynamics, chemical reactors.

Other Experience

- Developed case-studies and role-plays for Value Selling program in large tech company.
- Developed and presented course lectures on Business & Marketing in China to University of Colorado MBA program in International Business and Marketing.
- · Invited speaker at Holland & Hart seminar on Doing Business in China.
- Developed curriculum & led seminars in "Leveraging the Matrix—Building Effective Teams and Support Structure" as part of Laird Technologies University professional training program
- Commercial software development of statistical design of experiments package for SCI.
- Retail sales, machine shop, welding, mechanic.

Education

- · B.S. Chemical Engineering, University of Colorado, with special honors.
- · Professional certificate in Total Quality Management, University of Colorado.
- · Strategy Development, Washington University in St. Louis.
- Integrated Strategic Planning, Caltech.
- Certificate with Distinction, Game Theory, Stanford University (MOOC).
- Certificate with Distinction, Competitive Strategy, Ludwig-Maximillians-Universität, München (MOOC).
- Certificate, Cryptography, Stanford University (MOOC).
- Training in ISO 9000, financial management, negotiation, equal employment opportunity.

Honors/Awards

- Awarded 18 patents in fields ranging from chemical instruments to antenna and RF system design, several other applications pending/in process.
- 10-patents award (first in company), Laird Technologies.
- Department of Commerce Bronze Medal for contributions to Management
- Outstanding Senior in Science and Engineering, University of Colorado
- · Dean's scholarship, University of Colorado